

## Capital Ambition Priority: **Working for Cardiff**

**Well-being Objective:** Cardiff is a great place to grow up

What we will do to make Cardiff a great place to grow up

<b>Steps: <i>The actions we will take to make progress</i></b>	<b>Lead Member</b>	<b>Lead Directorate</b>
Promote and fulfil Children's rights by <b>building a Child Friendly City</b> in partnership with UNICEF UK, over the three years to 2021.	Cllr Sarah Merry	Education & Lifelong Learning
<b>Every School in Cardiff is a Great School</b>		
<b>Continue to raise standards achieved by learners in Cardiff schools and support schools in developing the 'Successful Futures' curriculum</b> to be in operation by September 2022	Cllr Sarah Merry	Education & Lifelong Learning
<b>Improve the educational attainment of pupils eligible for free school meals by:</b> <ul style="list-style-type: none"> <li>• Highlighting and transferring best practice in schools which are effective in ensuring that economic disadvantage does not limit educational achievement</li> <li>• Increasing the level of challenge and support to schools where pupils eligible for free school meals are underperforming.</li> </ul>	Cllr Sarah Merry	Education & Lifelong Learning
Deliver a <b>strengthened programme of academic and vocational provision for learners educated outside of mainstream settings</b> , to improve learner outcomes during the academic year 2017/18 and beyond.	Cllr Sarah Merry	Education & Lifelong Learning
<b>Reshape and enhance specialist provision and services for pupils with additional learning needs</b> to ensure sufficient, high quality places are available to meet the current and projected need from 2017-2022.	Cllr Sarah Merry	Education & Lifelong Learning
<b>Complete the remaining schemes within the £164m 'Band A' programme of investment in schools</b> , which will result in the opening of: <ul style="list-style-type: none"> <li>• Five new primary schools, including two Welsh medium schools by Autumn 2018</li> <li>• One new secondary school by Spring 2019.</li> </ul>	Cllr Sarah Merry	Education & Lifelong Learning
<b>Deliver the new schemes within the £284m 'Band B' programme of school investment</b> , from April 2019 to 2024 to: <ul style="list-style-type: none"> <li>• Increase the number of school places available</li> <li>• Improve the condition of school buildings</li> <li>• Improve the teaching and learning environment.</li> </ul>	Cllr Sarah Merry	Education & Lifelong Learning
<b>Address the maintenance backlog in schools, as part of a wider programme of Asset and Estate management</b> , targeting increased investment in schools that require priority action by March 2019.	Cllr Sarah Merry & Cllr Goodway	Education & Lifelong Learning and Economic Development

<p><b>Support young people into Education, Employment or Training by delivering the Cardiff Commitment</b>, which will include:</p> <ul style="list-style-type: none"> <li>• Engaging city businesses to open up careers and enterprise opportunities to schools;</li> <li>• Implementing a digital platform to empower schools, young people and business to connect;</li> <li>• Introducing programmes of support to enable vulnerable young people to progress into employment;</li> <li>• Transforming information management processes to identify, track and support young people pre and post 16.</li> </ul>	Cllr Sarah Merry	Education & Lifelong Learning
<b>Support Vulnerable Young People</b>		
<p>Ensure the best outcomes for children and young people for whom your Council becomes responsible by:</p> <ul style="list-style-type: none"> <li>• <b>Embedding the Corporate Parenting Strategy</b> across the Council and partners by March 2019 to promote the achievement of the same positive outcomes for children in care that every good parent would want for their own children.</li> <li>• Improving the Council's capacity to commission and provide <b>high quality cost effective placements within the Cardiff area</b>, reducing the need for Looked After Children to be placed out of area by March 2023.</li> <li>• <b>Improving the reach and effectiveness of support to care leavers</b> by strengthening the Bright Starts Traineeship Scheme during 2018/19.</li> </ul>	Cllr Graham Hinchey	Social Services
<p><b>Embed the Disability Futures Programme</b> by March 2023 to develop and implement remodelled services for disabled children, young people and young adults aged 0-25 across Cardiff and the Vale of Glamorgan to improve effectiveness and efficiency of services and outcomes for disabled young people and their families.</p>	Cllr Graham Hinchey & Cllr Susan Elsmore	Social Services
<p>Enhance Early Help by March 2022 to support children and families before their needs escalate to the point that they require statutory interventions by:</p> <ul style="list-style-type: none"> <li>• Agreeing a refreshed <b>Early Help / Preventative Strategy</b></li> <li>• <b>Piloting a 'Children First' approach</b> during 2018/19 to join up multi-agency preventative services and funding in order to improve early help to children and families in Ely and Caerau.</li> <li>• Identifying opportunities to deploy grant streams more effectively under new "<b>Flexibilities</b>" arrangements.</li> </ul>	Cllr Graham Hinchey	People & Communities  Social Services and Education & Lifelong Learning
<p>Commission an independent review of the effectiveness of the <b>Multi Agency Safeguarding Hub</b> in consultation with the Regional Safeguarding Boards and consider recommendations for change / improvement with a view to implementing changes by March 2020.</p>	Cllr Graham Hinchey & Cllr Susan Elsmore	Social Services

## Key Performance Measures

Measures which tell us if the Council is delivering effectively

KPI	Target
The percentage of schools categorised as 'Green'	
<ul style="list-style-type: none"> <li>• Primary</li> <li>• Secondary</li> <li>• Special</li> </ul>	58% 44% 71%
The average Capped Nine Points Score achieved by Key Stage 4 pupils (Indicates the average qualification points achieved by pupils in 9 GCSEs or equivalent- Welsh/English, Numeracy, Mathematics, 2 Science and the remaining best 4 qualifications achieved)	370
The percentage of pupils achieving the Level 2+ threshold at the end of Key Stage 4 (pupils achieving 5 GCSEs A*-C inc. English or Welsh and Maths)	65%
The percentage of pupils achieving the Level 1 threshold at the end of Key Stage 4 (5 GCSEs A*-G)	95.4%
The percentage of pupils achieving the Core Subject Indicator at the end of Key Stage 2	90.2%
The attainment gap in the Core Subject Indicator at the end of Key Stage 2 for those eligible for Free School Meals (FSM) and those not.	12
The attainment gap in the Level 2+ threshold at the end of Key Stage 4 for those eligible for Free School Meals (FSM) and those not.	30
The percentage of children securing one of their first three choices of school placement	95%
<ul style="list-style-type: none"> <li>• Primary / Secondary</li> </ul>	82%
The percentage of Year 11 leavers making a successful transition from compulsory schooling to education, employment or training	98.5%
The percentage attendance	
<ul style="list-style-type: none"> <li>• Primary</li> <li>• Secondary</li> </ul>	95.2% 94.5%
The percentage of Children Looked After by Cardiff Council that achieve the Level 2+ threshold at the end of Key Stage 4	25%
The percentage of Children Looked After by Cardiff Council that achieve the Core Subject Indicator at the end of Key Stage 2	77%
Percentage of children in regulated placements who are placed in Cardiff	63%
The percentage of schools designated as Rights respecting school in Cardiff	22%
The percentage of children receiving support from the Adolescent Resource Centre (edge of care) who are receiving 12 or more hours of education provision	No target set
The percentage attendance of looked after pupils whilst in care in secondary schools	95%
Percentage of all care leavers in education, training or employment 12 months after leaving care	62%
The percentage of children receiving support from the Adolescent Resource Centre (edge of care) who are receiving more than 12 hours of education provision	No target set
The percentage of referrals to the Multi Agency Safeguarding Hub that meet the intervention threshold.	No target set

## Well-being Objective: Safe, Confident and Empowered Communities

### What we will do to create safe, confident and empowered communities

<b>Steps: The actions we will take to make progress</b>	<b>Lead Member</b>	<b>Lead Directorate</b>
<b>Supporting Vulnerable People</b>		
<p><b>Ensure children and adults are protected from risk of harm and abuse by:</b></p> <ul style="list-style-type: none"> <li>Revising the Child Sexual Exploitation Strategy by March 2019 to encompass new and emerging themes of child and adult exploitation</li> <li>Raising awareness among public and professionals safeguarding issues for the duration of the plan.</li> <li>Continue implementation with key partners of the "Signs of Safety" model, a strength-based whole-service methodology for working with children and families in need of care and support, for completion by 2022.</li> <li>Designing and implement a parallel model in adult's services by 2022</li> </ul>	Cllr Susan Elsmore & Cllr Graham Hinchey	Social Services
<p><b>Respond to the Parliamentary Review of Health and Social Care in Wales,</b> which makes the case for reforming Wales' health and care system; particularly the way care and support is delivered by public, independent and third sector</p>	Cllr Susan Elsmore & Cllr Graham Hinchey	Social Services and People & Communities
<p>Ensure that the Council's <b>Corporate Safeguarding Strategy is implemented.</b></p>	Cllr Chris Weaver	All
<p><b>Continue to develop and support the workforce</b> by implementing the requirements of the Regulation and Inspection of Social Care (Wales) Act 2016 and ensuring that all relevant professionals are appropriately qualified by 2020.</p>	Cllr Susan Elsmore & Cllr Graham Hinchey	Social Services
<p>Continue to implement a sustainable finance and service delivery strategy across Children's and Adult Services throughout 2018/19, where the <b>commissioning and delivery of services is evidence based, outcome focussed and commercially sound.</b></p>	Cllr Graham Hinchey & Cllr Susan Elsmore	Social Services
<b>Safe and Inclusive Communities</b>		
<p><b>Prevent children entering the criminal justice system and work with those already in the criminal justice system to reduce their reoffending</b> through the interventions delivered by partners in the Cardiff Youth Offending Service.</p>	Cllr Graham Hinchey	Social Services

### Key Performance Measures

*Measures which tell us if the Council is delivering effectively*

<b>Measure</b>	<b>Target</b>
<b>Supporting Vulnerable People</b>	
The percentage of Council Staff completing Safeguarding Awareness Training	50%
Total number of children and adults in need of care and support using the Direct Payments Scheme (local)	910
The percentage of Children's Services Social Work Vacancies	18%